



CEFRESA IMPACT PORTFOLIO (2020-2025)

Centering Voices, Transforming Policies, Building a Resilient Future

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INTRODUCTION

The CEFRESA Impact Portfolio reflects five years (2020–2025) of community-centered voices shaping governance, documenting how lived experiences, collective agency, and local knowledge have informed CEFRESA’s advocacy, policy influence, and institutional engagement across governance, civic participation, and social justice systems. At its core, this portfolio affirms that meaningful and accountable governance begins with people and is strengthened when their voices shape decisions that affect their lives.

During this period, CEFRESA’s work was anchored in foundational thematic areas: security, climate governance, and women’s economic empowerment, which provided critical entry points for engaging communities on issues of dignity, resilience, and opportunity. As learning deepened and partnerships expanded, these foundations enabled a broader and more integrated engagement with resilient and sustainable livelihoods, democratic governance and accountability, peacebuilding and wellbeing, alongside intentional efforts on institutional strengthening. This progression reflects organizational growth and responsiveness to context, enabling more integrated and community-aligned governance practice.

In practice, governance throughout this journey has been approached as a people-centered process shaped by everyday realities. By combining community engagement with advocacy and lobbying at local, national, and international levels, CEFRESA has worked to bridge grassroots experiences with decision-making spaces, ensuring that policy dialogue and institutional reform are informed by evidence drawn from lived realities and collective voice.

This portfolio adopts a systems lens, recognizing that change is cumulative, relational, and often non-linear. The sections that follow illustrate how CEFRESA has contributed to shifts in policies, norms, practices, relationships, and institutional cultures, while strengthening the agency of youth, women, and community actors as co-creators of governance and social transformation.

Looking ahead, CEFRESA’s next strategic phase (2026–2030) unfolds alongside a broader global moment, as the Sustainable Development Goals approach their 2030 endpoint. For CEFRESA, this period offers space to deepen community-centered advocacy, strengthen partnerships, and engage more intentionally with learning, adaptation, and collective contribution in advancing inclusive governance, resilient livelihoods, peace and wellbeing, and just adaptive systems.

This Impact Portfolio is therefore both a record of contribution and a foundation for continued engagement, affirming CEFRESA’s role as a community-anchored advocacy organization committed to centering people’s voices in the pursuit of inclusive, accountable, and resilient governance systems.

ABOUT CEFRESA



CEFRESA is a people-centered governance and resilience institution contributing to more equitable systems, amplifying community voices, and strengthening accountable public decision-making processes across Kenya. The organization works at the intersection of people, evidence, and power, recognizing indigenous and local knowledge as essential forms of evidence that ground policy and institutional action in lived reality. CEFRESA

and institutions to co-design rights-based, evidence-informed pathways toward resilient futures.

Established in May 2020, CEFRESA's work on Food Security, Climate Change, and Women's Empowerment, first undertaken in Kenya's Coastal Counties, surfaced persistent governance and coordination gaps alongside limited climate and civic literacy, weak access to usable evidence, and constrained community agency. These conditions reduced the ability of communities, particularly women, youth, and marginalized groups, to organize, adapt, secure their livelihoods, and meaningfully influence public decisions. The insights drawn from this context continue to inform and shape CEFRESA's approach across multiple levels of action, from community engagement to national and regional policy spaces.

Building on these insights, CEFRESA defined its focus on strengthening governance as a core pathway for just and resilient societies, expanding the capacity of people and institutions to shape decisions that affect their lives. The organization delivers on this mission through integrated work across democratic governance and accountability, resilient and sustainable livelihoods, and peacebuilding and wellness, recognizing these as interconnected foundations of fairness, social cohesion, and long-term resilience. Through evidence-driven and inclusive practice, CEFRESA works across communities, public institutions, and diverse sectoral actors to strengthen leadership and community capability, generate and apply policy-relevant evidence, and support accountable, resilience-oriented governance. This work is anchored in sustained, trust-based relationships that enable continuous engagement, collective learning, and influence beyond project cycles.

CEFRESA IDENTITY

VISION

An inclusive and prosperous society anchored in resilience and equity.

MISSION

We strengthen community agencies and drive systemic transformation by advancing inclusive governance, fostering participation, generating knowledge, and promoting evidence-based advocacy and collaborative action for equity, resilience, and shared prosperity.



OUR GOAL

To contribute to shaping governance and public systems that advance equity, inclusion, and resilience, ensuring dignity and shared progress for all.



OUR CORE VALUES

- **Integrity** We uphold transparency, accountability, and ethical leadership.
- **Participation** We enable meaningful engagement for all, especially children, youth, and women.
- **Equity** We champion fairness, justice, and inclusive systems.
- **Compassion** We center humanity, healing, and well-being in our work.
- **Solidarity** We stand with communities and advance collective action.

OUR APPROACH

CEFRESA's work is grounded in these principles, which ensure meaningful and sustainable impact.

1

Locally Led Resilience

Elevating community knowledge, livelihoods, and adaptive practices.

2

Evidence-Informed Governance

Generating and translating community evidence to guide planning, budgeting, and policy.

3

Inclusive Participation

Enabling children, youth, and women to actively shape governance processes.

4

Wellness & Social Cohesion

Embedding mental health, healing, peacebuilding, and inner/inter-personal resilience in all engagements.

5

Partnership & Systems Strengthening

Building multisectoral platforms and institutional structures that sustain long-term change.



MESSAGE FROM THE EXECUTIVE DIRECTOR

The past five years have marked a profound journey of learning, resilience, and transformation for CEFRESA and the communities we serve. What began as a localized effort rooted in food systems and climate adaptation has evolved into a trusted, multi-thematic institution that influences policy, nurtures leadership, and strengthens the ability of communities to shape the decisions that affect their lives.

Today, CEFRESA stands as a catalyst for inclusive governance, amplifying local voices, strengthening public systems, and positioning children, youth, women, and frontline communities at the center of decision-making.



Mary Maina -CEFRESA

Across counties, nationally, and within regional platforms, we have witnessed communities shape policies, challenge restrictive norms, and demand governance that is fair, accountable, and responsive. We have equally seen institutions increasingly acknowledge the importance of mental health, climate justice, social cohesion, and inclusive participation as essential foundations of resilience. These shifts are the result of collective action, grounded evidence, and partnerships built on trust, shared purpose, and community leadership.

Our work is grounded in a clear conviction: sustainable change takes root when communities have voice, agency, and supportive systems to influence decisions shaping their lives. The progress reflected in this portfolio demonstrates how community-led resilience, evidence-driven advocacy, and inclusive governance strengthen institutions and deliver impact that endures.

As we reflect on this journey, we celebrate the partnerships and alliances that made it possible. The courage, innovation, and collaboration of communities, institutions, and allies have illuminated pathways toward deeper system transformation. As we enter a new chapter with a clearer mandate and strengthened thematic direction, we remain energized by the opportunities ahead to expand our influence and drive shared progress.

As we move forward, our work will remain anchored in four strategic pillars: Resilient & Sustainable Livelihoods, Democratic Governance & Accountability, Peacebuilding & Wellbeing, and Institutional Excellence. These areas affirm our growth and respond directly to the priorities that communities and partners have expressed throughout our journey.

To our partners, children, youth, women, community leaders, and all who have walked with us, thank you. Together, we will continue shaping governance systems that are just, resilient, and responsive to the hopes and aspirations of all.

5 YEARS OF IMPACT AT A GLANCE

A snapshot of CEFRESA's reach, systems influence, and community transformation.

Reach & Stakeholder Engagement

**10,000+
CHILDREN**

Children are engaged in climate leadership, rights awareness, and school governance through SCAC and school-based resilience programs.

**4000+
WOMEN**

Women reached through economic empowerment, wellness, social resilience, and urban farming initiatives.

**300+
WOMEN**

Women fisherfolk supported under the Blue Economy and coastal livelihoods agenda.

**3000+
FARMERS**

Farmers equipped through climate-smart agriculture models, peer-to-peer learning, and agroecological practices.

**3000+
TEACHERS**

Teachers reached climate literacy, leadership, safeguarding, and mental health preparedness skills.

**1,000+
MEDIA PRACTITIONERS AND
DIGITAL INFLUENCERS**

Journalists, media practitioners, and digital influencers strengthened in climate reporting, governance journalism, and ethical storytelling.

**WIDE
SPECTRUM**

of civil society organizations, human rights actors, and community networks engaged to amplify evidence, broaden advocacy, and strengthen accountability ecosystems.

Systems Strengthened

- Establishment of the Mombasa Climate Actors Community of Practice (CoP) to advance multisectoral climate coordination.
- CEFRESA's evidence-informed advocacy and collaborative approach contributed to the county government's establishment of a Mental Health Council, enhancing governance and coordination in mental health services.
- Development and piloting of the Whole School-Mental Health Preparedness Protocol, strengthening school wellbeing systems.
- Comprehensive climate actor mapping to enhance coordination, planning, and resource alignment.
- Support toward the revitalization of 4K Clubs, enhancing climate literacy and child leadership in schools.



Digital & Knowledge Platforms

- Shibe Drive Magazine (2021): Amplifying youth innovation, value addition, and agricultural/ Blue Economy pathways.
- Youth Agri Talks: Digital engagement on climate-smart livelihoods and farmer knowledge exchange.
- E-Cast Podcast: Advancing climate education, civic literacy, and public dialogue through digital platforms.
- Vijanaaz Governance Garage (VGG) & VGG Newsletter: Youth governance learning, dialogue, and accountability tools.
- Youth-Friendly Public Explorer (with NYC): Accessible civic education tool for youth engagement.



Policy & Global Influence

- Joint civil society participation in the Universal Periodic Review (UPR), influencing education and climate learning priorities.
- Representation at the Africa Climate Summit and youth-facing spaces linked to COP29.
- Contribution to GSW2025, advancing the agenda of women in the Blue Economy.
- Participation in School Meals Coalition regional consultations on education and nutrition.
- Representation of the coastal region in the National Education Budget Memorandum submissions.



WHAT ENABLED IMPACT

Resources, Partnerships, and CEFRESA's Institutional Capacity

Between 2020 and 2025, CEFRESA's impact was enabled by a deliberate combination of principled partnerships, diversified resourcing, and strong internal institutional capacity. Resources were mobilized and stewarded as strategic enablers of community-centered governance, advocacy, and systems strengthening, supporting sustained engagement, learning, and influence rather than short-term delivery.

At the core of this work has been CEFRESA's own institutional contribution. The organization invested consistently in in-house expertise across democratic governance and accountability, community engagement, policy analysis, feminist and inclusive approaches, peacebuilding, wellbeing, and adaptive learning. Beyond financial inputs, CEFRESA provided intellectual leadership, contextual insight, convening power, and sustained presence, ensuring that programmes and advocacy remained grounded in lived realities while engaging effectively with decision-making spaces at local, national, and international levels.

CEFRESA's work was further strengthened through strategic funding and platform partnerships with foundations and development actors that supported programmatic depth, continuity, and reflective learning. Collaborative relationships with international organizations, including CARE International, alongside regional platforms, community-based networks, and locally rooted institutions, expanded opportunities for co-creation, shared learning, and policy dialogue, bridging community-informed governance work with broader regional and global conversations while reinforcing locally grounded leadership.

Additional impact was enabled through co-funding arrangements and in-kind contributions, including technical expertise, convening spaces, research support, knowledge products, and logistical resources. Across all resources mobilized, CEFRESA remained committed to ethical stewardship, transparency, and accountability, ensuring alignment between funding, community priorities, and strategic objectives.

Together, these resources and partnerships enabled CEFRESA to deepen community-centered engagement, advance people-informed governance and advocacy, and contribute meaningfully to institutional and systems change over the past five years.

Seleted Sample photos that showcase CEFRESA's Work



PROGRAMME UPDATE – STRATEGIC OUTCOMES

Over the past five years, CEFRESA's work contributed to meaningful change across community resilience, climate governance, policy influence, youth leadership, and institutional strengthening. The following highlights present the highest-level strategic outcomes that shaped systems and advanced long-term community wellbeing.

» **Community Resilience & Local Food Systems Strengthened**

Communities across the Coast region demonstrated stronger capacity to withstand climate shocks and sustain livelihoods. Farmer-led learning, women-driven urban farming models, and youth innovation in value addition and the Blue Economy strengthened adaptive capacity and diversified incomes. Stronger linkages with county and national agriculture systems improved access to technical support and aligned local innovation with broader food system priorities. These shifts contributed to a more resilient, community-led food ecosystem and increased local ownership of adaptation pathways.

» **More Inclusive & Coordinated Climate Governance**

The period saw a significant shift toward climate governance that recognizes the voices and priorities of children, youth, women, and frontline communities.

County structures became more connected and functional through the Climate Actors Community of Practice and clearer mapping of climate actors.

Digital and participatory platforms expanded climate literacy and engagement, helping embed evidence, intergenerational perspectives, and community priorities into climate dialogue and planning. Collectively, these developments strengthened the foundation for equitable, responsive, and coherent climate action.



» Influence on County, National & Global Policy Agendas

CEFRESA contributed to policy environments that increasingly reflect community evidence and gender- and youth-responsive perspectives.

Key gains included:

- 01 Greater accessibility of county climate policy frameworks.
- 02 Elevation of child and youth priorities through platforms such as the Children's Climate Manifesto.
- 03 Recognition of mental health within county governance through the establishment of the Mombasa Mental Health Council.
- 04 Integration of coastal perspectives in national processes, including the Universal Periodic Review and the National Education Budget Memorandum.
- 05 Visibility of women in the Blue Economy and coastal priorities in regional and global forums, including CSW2025, the Africa Climate Summit, and youth spaces linked to COP29.

These shifts strengthened structural foundations for climate resilience, wellbeing, gender justice, and equitable public services.

» Expanded Youth Agency & Governance Participation

A more confident and coordinated youth governance ecosystem took shape across the region. Youth gained a clearer understanding of civic processes and institutional accountability, supported by simplified governance resources and youth-friendly platforms such as Vijanaaz Governance Garage. Stronger youth networks, improved collaboration across counties, and enhanced legal and policy literacy strengthened the youth voice in public participation, budget processes, and issue-based advocacy.

This contributed to more inclusive, intergenerational governance spaces and a stronger pipeline of youth leadership.

» Institutional Growth & Strategic Positioning

CEFRESA underwent significant institutional strengthening, evolving from a local initiative into a nationally recognized NGO with expanded legitimacy and operational scope. Enhanced governance structures, stronger research and evidence systems, and a broadened thematic mandate positioned the organization as a credible actor in governance and resilience. New partnerships increased visibility and deeper collaboration across sectors, further strengthening CEFRESA's ability to influence systems, convene stakeholders, and deliver multi-sectoral impact at scale.

ADVOCACY IMPACT

SYSTEMS, POLICY & PRACTICE SHIFTS

CEFRESA's advocacy catalyzed multi-level changes across county systems, policies, and institutional practices. These shifts demonstrate the power of evidence, community voice, and collective action in shaping more inclusive, accountable, and resilient governance.

1

Systems Strengthening & Structural Transformation

CEFRESA contributed to building stronger, more coordinated, and equity-centered governance systems. Counties increasingly integrated mental health, climate justice, child participation, and multisectoral collaboration into their planning and operational culture. These changes strengthened institutional foundations for resilience and accountability that continue beyond program cycles.

Structural Shifts

- ▶ **Systems Strengthening & Structural Transformation**
Elevated wellbeing as a county priority and created an institutional anchor for future mental health governance.
- ▶ **Mombasa Climate Actors Community of Practice (CoP)**
Institutionalized multisectoral coordination and joint planning across climate stakeholders.
- ▶ **County Climate Actors Mapping Framework**
Provided a governance tool that clarified roles, enhanced coherence, and informed evidence-based climate planning.
- ▶ **Revitalization of 4K Clubs**
Repositioned schools as hubs for climate literacy, environmental stewardship, and child participation.
- ▶ **Strengthened School–County Support Pathways**
Enhanced county-linked systems for psychosocial support, child protection, and school wellbeing.

2

Policy Influence & Normative Change

CEFRESA influenced county, national, regional, and global policy spaces by elevating community knowledge, youth leadership, gender justice, and children's climate priorities. Its contributions helped shape policy directions, strengthen public accountability, and bring coastal voices into decision-making arenas.

Policy Shifts

- ▶ **Simplified Mombasa Climate Change Policy (2021)**
Made County climate policy accessible to communities, schools, and CSOs, enabling broader public engagement.
- ▶ **Generation Restoration: Children's Climate Manifesto**
Positioned children's climate priorities within local governance and political dialogue.
- ▶ **Joint UPR Submissions**
Influenced national commitments on education, climate justice, and child rights through multistakeholder advocacy.
- ▶ **Representation in the National Education Budget Memorandum**
Elevated coastal concerns in national budget reforms, emphasizing equity and accountability.
- ▶ **Regional & Global Influence**
Voices from coastal communities contributed to the Africa Climate Summit, COP29 youth platforms, CSW2025 Blue Economy processes, and School Meals Coalition regional dialogues.

3

Practice Shifts & Institutional Culture Change

Across communities, schools, youth groups, media networks, and county departments, CEFRESA's engagement contributed to meaningful shifts in norms, behaviors, and leadership culture, strengthening participation, accountability, and resilience.

Practice Shifts

- ▶ **Whole-School Wellbeing & Preparedness Culture Strengthened**
Schools increasingly adopted holistic approaches to safeguarding, psychosocial support, and learner participation.

► **Youth Governance Ecosystems Reinforced**

New patterns of youth agency, civic literacy, and accountability culture took root through sustained engagement and dialogue.

► **Women's Leadership & Frontline Wellbeing Elevated**

Frontline women champions increasingly centered wellbeing, inner balance, and self-care as essential components of leadership strengthening resilience, cohesion, and stability in community spaces.

► **Ethical, Community-Centered Media Practices Enhanced**

Journalists strengthened their approach to climate reporting, accountability storytelling, and child- and gender-sensitive journalism.

► **Multisectoral Collaboration Normalized**

County departments are increasingly planned and act in coordinated ways across climate, wellbeing, education, and social services agendas



CAPACITY DEVELOPMENT AND LEARNING

Over the last five years, CEFRESA invested in strengthening the skills and leadership of children, youth, women, teachers, media actors, and community groups while also expanding its own technical and organizational competencies through external trainings, partnerships, and learning exchanges. This section provides a snapshot of the key capacities offered and gained, reflecting how shared learning has enhanced resilience, enriched governance practice, and strengthened systems across the region.

Schools & Child-Focused Systems

Whole-School Approach Exchanges, wellbeing sessions, and mental health preparedness engagements helped schools strengthen psychosocial support systems, improve referral pathways, and elevate child participation in decision-making. CEFRESA's contribution to the Mental Health School Preparedness Protocol positioned wellbeing as a core element of school resilience.

Climate Literacy & Education

Through teacher trainings, youth climate forums, and digital learning via E-Cast, CEFRESA advanced Paris Agreement-aligned climate literacy. Strengthened climate clubs, child-led actions, and improved teaching tools nurtured climate-conscious learners, influencing community and county adaptation priorities.

Youth Governance & Civic Learning

Governance literacy sessions, public participation trainings, and leadership dialogues anchored through the Vijanaaz Governance Garage (VGG) expanded youth civic agency. Tools such as the NYC Youth-Friendly Public Explainer and youth policy analyses strengthened young people's ability to interpret policy, engage duty-bearers, and participate meaningfully in governance processes.

Women's Learning & Social Resilience

Women engaged in trauma healing circles, economic resilience forums, governance awareness sessions, and cohesion dialogues. These learning spaces strengthened emotional well-being, leadership confidence, and collective agency, especially among women farmers, urban growers, and Blue Economy actors across coastal counties.

Media Capacity on Climate & Governance

Through sustained media dialogues and specialized training, journalists strengthened their competence in climate reporting, accountability journalism, and child- and gender-sensitive storytelling. This collective growth enhanced responsible reporting and amplified community evidence within broader climate and governance discourse.

Disaster Preparedness & Humanitarian Readiness

The International Organization for Migration (IOM) trained the CEFRESA team as Trainers of Trainers (ToT) in Camp Coordination and Camp Management (CCCM), equipping the organization with advanced humanitarian response skills. CEFRESA then cascaded this training to communities and IDP camps in Tana River County, strengthening community-led preparedness, safe camp management, and dignified disaster response.

This cascading model not only enhanced local readiness for climate-induced shocks but also reinforced accountability, coordination, and resilience among frontline communities, demonstrating how institutional capacity can directly translate into improved humanitarian outcomes.



PARTNERSHIPS, ENABLERS & COLLABORATIVE ENGAGEMENTS

Partnerships remained central to CEFRESA's impact, enabling inclusive, coordinated, and community-led transformation across counties, national platforms, regional bodies, and grassroots movements. Over the past five years, CEFRESA collaborated with county and national government agencies, media actors, civil society coalitions, NGOs, and diverse community groups, strengthening systems for resilience, wellbeing, and accountable governance. These alliances amplified coastal voices in national and global policy spaces, advanced youth and women's leadership, improved climate and mental health governance, and ensured that community evidence-informed public decision-making. Through this ecosystem of partners, CEFRESA helped cultivate a broader movement committed to justice, participation, and sustainable impact.

CONVENING & MOVEMENT BUILDING

Over the past five years, CEFRESA has emerged as a catalytic convener, bringing together women, youth, government actors, civil society, climate practitioners, and media to co-create solutions, deepen accountability, and strengthen collective resilience. Through safe, reflective, and empowering spaces, CEFRESA nurtured women's leadership and social cohesion; activated youth garages convenings and governance platforms that fuel civic agencies; facilitated climate and governance roundtables that improved multisectoral coordination; and fostered media dialogues that advanced ethical, evidence-driven reporting. These convenings have positioned CEFRESA as a trusted facilitator of community-centered engagement, a connector across sectors, and a driving force in building inclusive, informed, and justice-oriented movements across the Coast region and beyond.

CEFRESA'S JOURNEY OF GROWTH AND TRANSFORMATION (2020–2025)

CEFRESA's journey reflects a deliberate transition from a small community-based organization to a national actor shaping resilience, governance, and social well-being. Established in 2020 as a CBO, CEFRESA initially concentrated on food security, Blue Economy livelihoods, and climate change adaptation, laying a strong foundation through grassroots engagement, youth innovation platforms such as Shibe Drive Magazine, and early digital learning spaces like Youth Agri Talks.

As community needs evolved, the organization expanded its scope to integrate climate governance, school-based climate literacy, and child participation through models such as SCAC. This period of growth led to strengthened learning systems, deeper community engagement, and broader governance influence.

In 2023, CEFRESA formally transitioned into a nationally registered NGO, marking a new era of institutional maturity. This shift enabled the organization to adopt a clearer strategic mandate anchored in three core thematic areas: Resilient & Sustainable Livelihoods, Democratic Governance & Accountability, and Peacebuilding & Well-being. Alongside programmatic expansion, CEFRESA invested in governance systems, policies, and evidence-generation approaches that strengthened operational excellence.

Between 2024 and 2025, the organization deepened its policy influence, contributed to national and regional processes, and expanded its footprint to global platforms, including the Africa Climate Summit, CSW preparatory processes, and youth-linked COP engagements. This period also saw increased visibility, stronger partnerships, and reinforced institutional structures aligned with its evolving mandate.



LOOKING AHEAD – THEMATIC AREAS (2025–2029)



As CEFRESA enters its next strategic phase, four thematic pillars will guide its impact:

- 1 Resilient & Sustainable Livelihoods
- 2 Peacebuilding and Well-being
- 3 Democratic Governance & Accountability
- 4 Institutional Excellence

CONCLUSION

CEFRESA demonstrates what is possible when lived experience, evidence, and community leadership shape development and governance systems. The organization's journey reflects resilience, strategic growth, and a deep commitment to centering the voices of children, youth, women, and frontline communities in shaping policies and practices that affect their lives.

The progress captured in this Impact Tracker affirms CEFRESA's role as a trusted partner, an enabler of systems changes, and a catalyst for inclusive, accountable governance. It highlights the power of collaboration across counties, national bodies, regional platforms, and global spaces and the impact of investing in leadership, wellbeing, and locally-led solutions.

As CEFRESA transitions into its next strategic phase, guided by four thematic pillars: Resilient & Sustainable Livelihoods, Peacebuilding & Well-being, Democratic Governance & Accountability, and Institutional Excellence, the organization remains committed to strengthening communities, influencing systems, and advancing justice-centered development.

The journey continues with renewed purpose and a firm belief that enduring transformation is possible when communities lead, institutions listen, and partnerships work in service of a more equitable and resilient future.

CEFRESA IMPACT PORTFOLIO (2020-2025)



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